



Ayan Resources Co. Ltd., a limited liability company formed by the joint venture of Horizon Gold Co. Ltd and DOTT SERVICES (SOUTH SUDAN) LIMITED. The Joint Venture seeks to pursue the common desire and interest to venture into the business opportunity in Oil, Gas and Mining sector specifically to be part of increase in enhancement of crude oil production processing from the existing oil fields operated by various consortiums in the Republic of South Sudan, Mining among other services.

Horizon Gold Co. Ltd is a local registered company, a parasternal owned by Ministry of Defense and Veteran Affairs of the Republic of South Sudan and is licensed to carryout multipurpose commercial activities especially in crude oil production processing and Mining among others, in order to enhance the revenue for Government of the Republic of South Sudan



and also use the monies thus generated towards obligations of the Ministry of Defense and Veterans Affairs as requisite.

DOTT SERVICES (SOUTH SUDAN) LIMITED is a local registered company owned by DOTT SERVICES LIMITED of Uganda, registered in Uganda and South Sudan respectively with its headquarters in Kampala, Uganda with other branches worldwide.

DOTT SERVICES LIMITED has competed in the Construction industry across Uganda, India, Tanzania, DRC, South Sudan, etc.; for over 28 years with diverse experience in delivering quality infrastructure projects across the countries; awarded contracts by various government agencies, non-governmental organizations, and private clients.

With the combined expertise, experience, and resources of DOTT SERVICES (SOUTH SUDAN) LIMITED and Horizon Gold Co. Ltd, ARCO is well-positioned to become a notable leader in the energy and mining sectors. Fueled by a commitment towards excellence, operational efficiency, and ethical business practices, ARCO will not only bring abundance and progress to South Sudan's natural resources but also act as a driving force for economic growth and job creation within the region.



OBJECTIVE

ARCO's primary objective is to collaborate in the exploration, production, and enhancement of crude oil, processing, Transporting as well as engage in various mining activities. The company seeks to utilize its expertise, resources, and technical capabilities to contribute to the growth of South Sudan's oil and mining industries, thereby generating revenue for the government and supporting the obligations of the Ministry of Defence and Veterans Affairs.

VISION

ARCO envisions becoming a leading player in the oil, gas, and mining sectors of South Sudan. By leveraging the combined strengths of its parent companies, financial strength net network the joint venture seeks to achieve excellence in operations, adhere to high ethical standards, and make significant contributions to the economic development and welfare of the country.

MISSION

At ARCO, our mission is to contribute to the sustainable growth and development of the oil, gas, and mining sectors in South Sudan. We strive to be a trusted partner, leveraging our technical expertise, resources, and collaborative approach to maximize the potential of these industries. By adhering to the highest ethical standards and fostering strong relationships, we aim to create longterm value for our stakeholders, support the government's revenue generation goals, and enhance the well-being of the local communities Where we operate in.

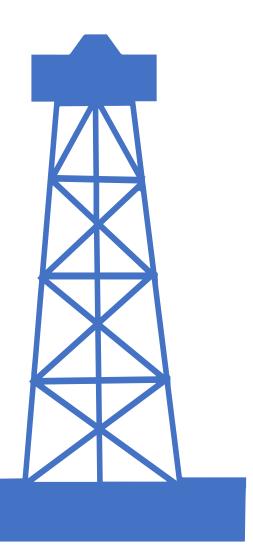
COMPANY OBJECTIVES

- Enhancing Crude Oil Production: ARCO aims to contribute to the increase in crude oil production, processing and Transporting from existing oil fields operated by various consortiums in the Republic of South Sudan. Through advanced technologies and efficient operations, the company strives to optimize oil extraction and maximize output.
- Mining Expansion: ARCO seeks to expand mining activities in South Sudan. Leveraging its technical expertise and financial capabilities, the company aims to explore and develop mineral resources in an environmentally sustainable manner, while adhering to industry best international practices.
- Revenue Generation: ARCO endeavours to generate significant revenue for the Government of the Republic of South Sudan. The funds generated will be utilized to fulfill the obligations of the Ministry of Defence and Veterans' Affairs.
- Professional Services Provider: As a professional services provider, ARCO offers comprehensive solutions and expertise in the fields of oil, gas, and mining. The company is committed to delivering high-quality services to its clients and supporting the economic growth of South Sudan.

CORE COMPETENCIES

- Industry Expertise: ARCO benefits from the extensive knowledge and experience of its joint venture partners, HGCL and DOTT. The company possesses a deep understanding of the local oil, gas, and mining sectors, enabling it to navigate complex challenges and identify lucrative opportunities.
- Technical Capabilities: ARCO leverages advanced technologies, state-of-the-art equipment, and skilled professionals to enhance operational efficiency and maximize resource extraction.
 The company is committed to implementing sustainable practices to protect the environment.
 - Financial Strength: With the support of its joint venture partners, ARCO possesses significant
- financial resources to invest in infrastructure development, exploration, and production activities. This financial stability allows the company to pursue ambitious projects and capitalize on growth opportunities.
- Collaborative Approach: ARCO believes in building strong partnerships with government entities, industry stakeholders, and local communities. By fostering mutually beneficial relationships, the company aims to create sustainable value and contribute to the social and economic development of South Sudan.

CORE VALUES



Integrity: ARCO upholds the highest standards of integrity in all its business dealings, ensuring transparency, honesty, and accountability.

Collaboration: The company values collaboration and teamwork, fostering strong partnerships with stakeholders, consortiums, and local communities to drive sustainable growth.

Safety: ARCO prioritizes the safety and well-being of its employees, contractors, and communities. The company adheres to strict safety protocols and promotes a culture of safety at all levels.

Environmental Stewardship: ARCO is committed to minimizing its environmental impact and follows sustainable practices to protect and preserve South Sudan's natural resources.

OUR SERVICES

- Oil and Gas.
- 2. Mining.
- 3. Infrastructure Projects (Roads, Bridges, Hydropower Dams, Irrigation Schemes, Buildings, Transmission and Distribution Power Lines, Water & Sewerage, Information & Communication Technologies and Optical Fiber)
- 4. Trading.
- 5. Supply of fuel, assorted food ration and dry food, uniforms, medicine, furniture, stationeries and other office equipment, and all types of vehicles and their spare parts.
- 6. Transportation Services.
- 7. Agriculture farms.
- 8. Forestry.



BOARD OF DIRECTORS Corporate Governance Manager Technical and Legal advisers MANAGING DIRECTOR Human Resource Finance & Accounts **CORPORATE GOVERNANCE** Audit **DEPARTMENT** Purchasing **GENERAL MANAGER** Corporate Branding Health, Safety & Environment **OPERATION & PROJECT & TENDER SALES ENGINEERING PRODUCTION DEPARTMENT DEPARTMENT** DEPARTMENT **DEPARTMENT ENGINEERING SALES PROJECT OPERATION MANAGER MANAGER MANAGER MANAGER DESIGN OIL & GAS SALES** CONTRACT/ **ENGINEER PROJECT TENDER OFFICER ENGINEER SUPERVISOR GEOLOGY ENGINEER** MARINE SALES **PROJECT TRANSPORTATION ENGINEER FNGINFFR SUPERVISOR** MINING **ENGINEER TRANSPORTATION &** QUALITY **LOGISTICS SALES SURVEYOR** QC ENGINEER **MECHANICAL ENGINEER ENGINEER** QUANTITY **TECHNICIAN SURVEYOR ELECTRICAL ENGINEER INSTRUMENT MACHINIST ENGINEER APPLICATION GENERAL ENGINEER WORKERS**

ORGANIZATIONAL STRUCTURE



CERTIFICATE OF INCORPORATION



JV STRUCTURE

PARENT COMPANY PROFILES



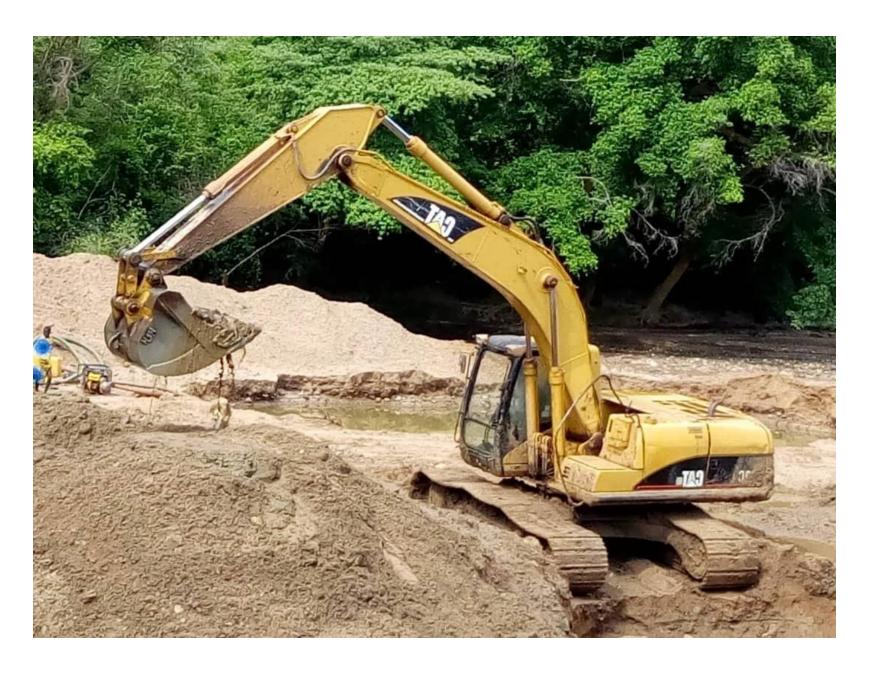


DOTT SERVICES LIMITED

EPC Contractors & Infrastructure Project
Developers, Mine Developers and Operators



HORIZON GOLD COMPANY LTD



Horizon Gold Company Limited was established as a fully registered company in the operating in South Sudan to provide specialist mining services to the mining industry throughout South Sudan, Since its inception the company has gained a solid reputation in the mining sector with projects associated with gold mainly.

ABOUT HORIZON GOLD

Horizon Gold has delivered bulk earthworks projects and contract mining services on schedule and to high standards of proficiency.

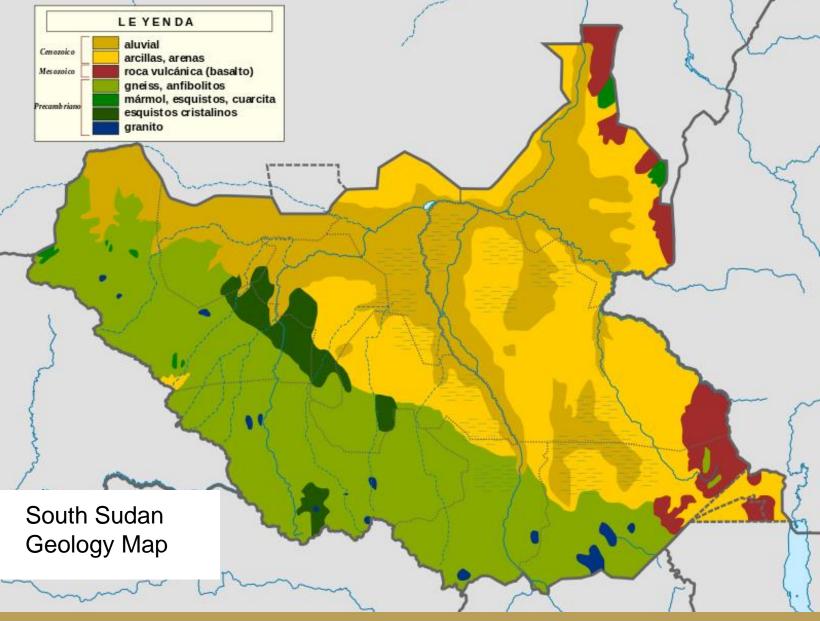
Horizon Gold views each project is independently to uniquely meet the client's requirements and provides expertise and equipment to achieve objectives, schedules and scope of works. The company's personnel have many years of experience and have acquired knowledge in efficient mining and construction practices particularly in gold.

Horizon Gold has a highly qualified management team that is committed to the success of the projects, we participate in for the mutual benefit of both parties. Building strong, long term working relationships

PROJECT LOCATIONS

Buna Gorom Luri Nahuru Naknake Namuruyang





NAMURYANG GOLD MINING PROJECT



NAKNAKE GOLD MINING PROJECT





LURI GOLD MINING PROJECT





BUNA GOLD MINING PROJECT



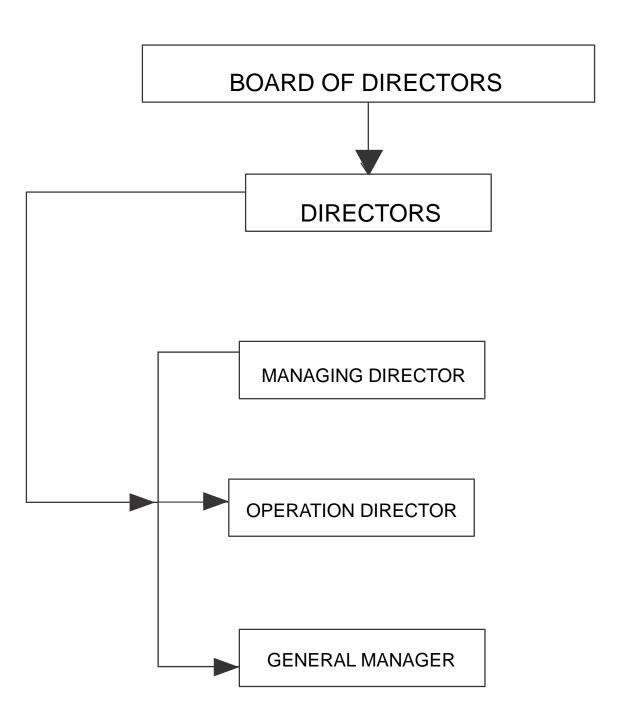
OUR PROJECTS GOROM GOLD MINING PROJECT



NAHURU GOLD MINING PROJECT



ADMINISTRATIVE STRUCTURE





LOCATION

Tongpiny Behind Phenisa Super Market Juba – South Sudan



DOTT SERVICES LIMITED

EPC Contractors & Infrastructure Project Developers, Mine Developer and Operator

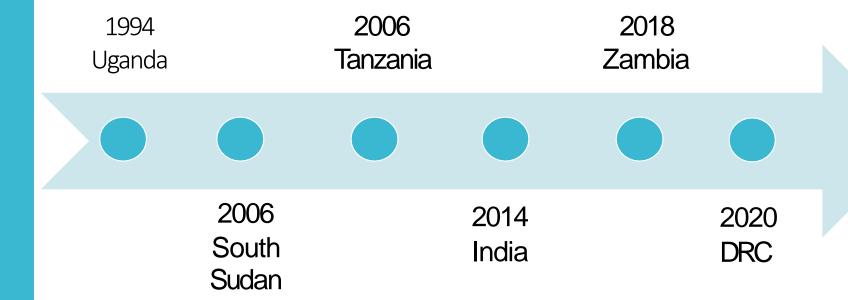








- DOTT SERVICES was established in Uganda in 1994 by a group of four Engineers and classmates who decided to pursue their careers in Uganda after their graduation from the University. They started small but have grown their investments to the tune of over 200M USD.
- The Company has over the years been famed for providing reliable, quality and timely completion of huge Infrastructure Projects in different Engineering disciplines that include among others Roads, Bridges, Hydropower Dams, Irrigation Schemes, Buildings, Transmission and Distribution Power Lines, Water & Sewerage and Mining Projects across the world. The Company has unique experience in Hydro-mechanical and Electromechanical works where we have installed electrical panels, transformers, switch gear, gates and steel pipes rolling, testing and commissioning within the Hydropower Projects.





- DOTT SERVICES LTD is among the few indigenous companies in the Country, with demonstrable capacity and proven record of accomplishments to the satisfaction of their clients.
- In spite of the several challenges typical to operating in a developing country i.e. accessibility of Finance, Cost of funds and opportunities for business; DOTT SERVICES LTD has created "value into the economy" by creating competition, defend against possible monopoly and increase local investment.
- The Company has permanent staff of 1,052 people and 5,623 temporary staff.



- As an infrastructure company, it has built demonstrable capacity over the years geared towards providing comprehensive engineering solutions to infrastructure development in the country and adding more value to the industry and to the economy. This is done by integrating the resources, built in terms of workshop facilities, quarries/crushing capacity and capacity in all specialized services, geared towards building a strong engineering (design & build) teams for delivering competent quality services.
- Current Order Book of the company is approx. 550 Million USD



DOTT SERVICES has collaborated in various projects with International multi **Donor funders** African Islamic Development World Bank Afrexim Bank Development Bank Bank BADEA (Arab Bank for Economic KfW Development BADEA/NORAD BADEA/OPEC Development in Bank Africa) AFD (French Development UNHCR/DANIDA **European Union** ABSA Bank Fund) TDB (Former PTA Bank) Trade Trade Mark East **NORAD UBA Bank** Development Africa Bank Standard Charted **DFID UKEF DFCU Bank**

Bank



 The company has collaborated with several International joint venture partners in infrastructure projects based on the technical & financing requirements of the project and secured capacity building in new areas of operation;

Projects	Company	Location
Roads	General Nile Company for Roads & Bridges	Egypt
	Sadeem Al Kuwait General trading & Construction company	Kuwait
Water & Sewerage	Sogea-Satom	France
	El Nasr Company for civil works	Egypt
Electrical Transmission Lines	High Dam Electrical & Industrial Projects Company	Egypt
Industrial & Businessparks	Lagan Group Limited	UnitedKingdom
Hydropower Projects	Tata Consulting Engineers	India
Mechanical works (pipes, gates & penstocks	Shree Ganesh Industries Ltd	India
Electro-Mechanical works (Turbines, Substations, control panels, switchgear & Oil and water cooling systems	Flovel Energy Pvt Ltd, HPP Mechamidi Ltd	India



CAPABILITY STATEMENT



Tunneling at 4.8MW Waki Mini Hydro Power Plant



Steel pipe bending, rolling and installation



Constructed Mirama Hills Boarder Post



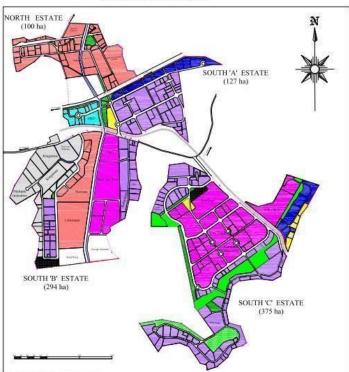
Constructed Hoima Sewerage System



KIBP (KAMPALA INDUSTRIAL BUSINESS PARK)



KAMPALA INDUSTRIAL AND BUSINESS PARK MASTER PLAN



Lagan DOTT Namanwe Limited to spearhead \$250M Namanve Industrial and Business Park at Namanve, KAMPALA.

A joint venture established between UK contractors Lagan Group Limited and Local Ugandan contractor DOTT SERVICES LIMITED to develop the infrastructure for the Kampala Industrial Business Park. The Joint Venture brings together the international standards and experience with local knowledge and expertise to develop a world class infrastructure for the Governments of Uganda.

Joint Venture involvement in the project will ensure that a high-quality industrial park will be built to help promote and grow the Ugandan economy for the benefit of all population.

The park is the largest in Uganda and has been in operation hosting a number of significant businesses including Coca-Cola however the industrial park is currently suffering with poor infrastructure especially road network. The Government recognizes that the development of the park will attract investors, promote employment and benefit the country as a whole.

It is therefore seen as a key government priority for sustained industrial development and growth. The development of the park will encourage employment and the project team will work to ensure skills transfer through out construction period which is envisaged to be 48 months.

The infrastructure development across the park include upgrading gravel roads to tarmac, water supply, sewerage network, solid waste holding facility and waste treatment, 33KV power network, street lighting, IT and telecoms.



MINE DEVELOPER & OPERATOR

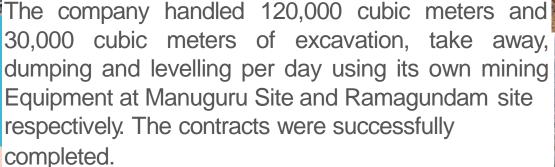


PROJECT

DRILLING, EXCAVATION, LOADING, TRANSPORTATION, DUMPING, SPREADING & LEVELING ETC, OF OVERBURDEN WITH CONVENTIONAL EQUIPMENT AT MANUGURU OC-II EXTENSION (OC-II SECTION OF PKOC MINE), MANUGURU AREA [INDIA]

DRILLING EXCAVATION, LOADING, TRANSPORTATION, DUMPING, SPREADING & LEVELING ETC, RAMAGUNDAM AREA [INDIA]

MINING PROJECTS





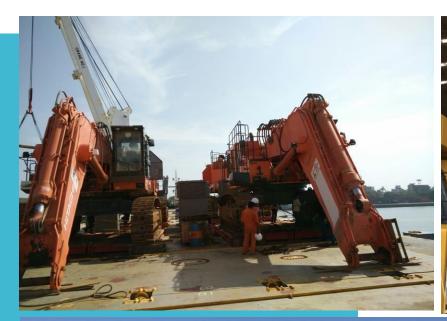
Key Equipment Deployed:

- 1) 100 Tonne Dump Trucks 98
 -) 120 Tonne Hitachi Excavators with 6.5 Cubic Meter Bucket -11
- 3) 250 Tonne Hitachi Excavators with 15 Cubic Meter Bucket –5
- 4) 40 Tonne Trucks 95





WITH HEAVY EARTH MOVING MACHINERY





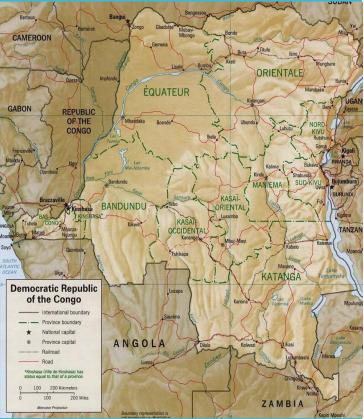






MINE DEVELOPER & OPERATOR

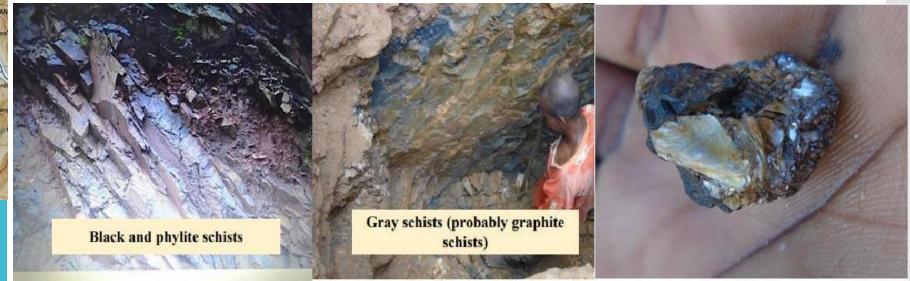
MINING IN DRC



DEMOCRATIC REPUBLIC OF THE CONGO

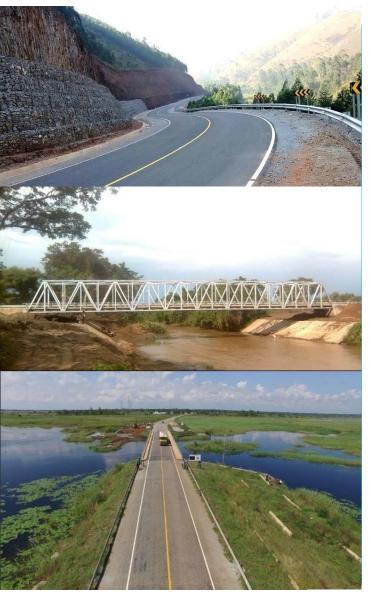
PUNIA KASESE MINING S.A a company formed under the Laws of DRC and a subsidiary of DOTT SERVICES LIMITED along with a DRC Public Mining Company as a partner, holding mining rights represented by licenses for development of mines, mining and marketing several potential deposits. The company is currently carrying out feasibility studies, Core Drilling, Aerial & Ground Magnetic Surveys to assess mineralization under the Mining Concession in an area covering 1707 sq. kms acquired in Eastern part of Congo. The areas are known for abundance of Tin, Tantalum, Tungsten and Cassiterite among others. The company shall add value through proactive CSR activities leveraging provision of infrastructure for the benefit of both company and in changing the lives and livelihoods of the communities for the better.

The company intends to be registered with the iTSCI and be part of International ethical mining initiatives with strict compliance to Environmental & Social safeguards for sustainable mining.





ROADS& BRIDGES



- DOTT SERVICES LIMITED has invested in heavy Plant and machinery for Road construction of bituminous type to carry out at least 500KM simultaneously supported by well-established workshop facilities. The company has completed 350km of Bituminous Roads simultaneously between 2012–2016 in various terrains and locations
- Total investments into infrastructure related businesses is close to 175M USD including Mining and the Mining Assets.
- We are not only Contractors but also investors in stone quarries & batching plants, plant & machinery and asphalt plants which have been vital for development of infrastructure projects in the country thereby contributing to skill development, employment and local capacity building.
- We have successfully completed more than 927.9 KM of tarmac roads in **Uganda** including difficult terrains around the Ishaka-Kagamba region.
- We have successfully completed more than 235.5 KM of tarmac roads in **Tanzania** including difficult terrains around the Kilimanjaro region.

ROADS & BRIDGES

MAJOR ROAD WORKS	FUNDER	(KM)	COUNTRY	STATUS
Rehabilitation of Selected National Roads (6 Lots), Lot 6: Nakalama-Tirinyi–Mbale Road	Government of Uganda	102	Uganda	Completed
Upgrading of Ishaka-Kagamba Road from Gravel to Paved (Bituminous) standard	Government of Uganda/ World Bank	35.4	Uganda	Completed
Rehabilitation of Korogwe-Mkumbara-Same Road; Lot 2 : Mkumbara	World Bank	96	Tanzania	Completed
Staged Reconstruction of Tororo-Mbale-Soroti Road	Government of Uganda	152	Uganda	Completed
Rehabilitation of Jinja-Kamuli Road	Government of Uganda	58	Uganda	Completed
Upgrading of Rombo Mkuu-Tarakea Road Project and	BADEA and NORAD	65	Tanzania	Completed
Upgrading of Marangu-Kilacha-Rombo Road Project				
Upgrading of Muduuma-Mityana Road	Government of Uganda	30	Uganda	Completed
Upgrading of Kafu-Masindi Road project	BADEA	45	Uganda	Completed
Lot 1: Upgrading of Mtwara - Mnivata Section	Government of Tanzania	50	Tanzania	Completed
Rehabilitation and up-gradation of Karnataka/AP Border to Four lane with paved shoulder in the state of Andhra Pradesh	Government of India	65	India	Completed
Backlog Roads Maintenance Programme	European Union	183	Uganda	Completed
The Commonwealth Heads of Government Meeting	Government of Uganda	45	Uganda	Completed



ROADS & BRIDGES

S/N	PROJECT NAME	Bituminous Surface (Double Bituminous Surface Treatment/Asphaltic Concrete) KMs
	ROAD CONTRACTS EXECUTED IN UGANDA	
1	LOT 6: REHABILITATION OF NAKALAMA-TIRINYI-MBALE ROAD	102
2	Upgrading of Ishaka-Kagamba Road (35.4km) from Gravel to Paved (Bituminous) standard Under JV with GNCRB - Egypt	35.4
3	Staged Reconstruction of Mbale-Soroti Road (103Km) - Lot E	103
4	Rehabilitation of Jinja-Kamuli Road (58km)	58
5	Backlog Road Maintenance Programme – Pkg 1, 2 & 3 (183km)	183
6	Upgrading of Muduuma-Mityana Road (30km)	30
7	Upgrading of Gravel Roads (8.5km) In Kampala City – Package 3	8.5
8	Emergency Repairs to Hoima-Kiziranfumbi-Kabaale Road (52km)	52
9	Maintenance and Upgrading of Gravel Roads (8km) in Kampala city Package 4 - In Uganda	8
10	Preparation for CHOGM2007 Infrastructure Projects (45km)	45
11	Upgrading of Kafu-Masindi Road project (45km)	45
12	Periodic Maintenance and Improvement of Kampala-Jinja (72km) Njeru-Nyenga Road (10km)	82
13	Upgradation of Lubiri Ring Road-Mutebi road-Kiyemba-Wansanso-Kalinda, Wankulukuku Road-Muzito road (10km) and kampala urban traffic improvement works; In Uganda	10
14	Routine Mechanized Maintenance of Mbarara-Ntungamo (60km) Road	60
15	Periodic Maintenance of Mbarara-Busenyi-Ishaka Road (61km).	61
16	Periodic Maintenance of Entebbe -Nakiwogo Ferry Access(5KM)	5
17	Housing and Communication Emergency Workson Villa Maria Sembabule Road (35km)	35
18	Periodic Maintenance of Entebbe -Nakiwogo Ferry Access (5KM)	5
	ROAD CONTRACTS EXECUTED IN TANZANIA	
1	REHABILITATION OF KOROGWE-MKUMBARA-SAME ROAD; LOT2: MKUMBARA—SAME (96KM), PROJECT CODE: TRD/HQ/1025/2011/12	96
2	Upgrading of Kawawa-Nduoni-Marangu Mtoni Road, Lot 1 (15.0km)	15
3	Upgrading of RauMadukani-UruMawela-Njari Road (9.5km)	9.5
4	Upgrading of Rombo Mkuu-Tarakea Road Project (32km) and Upgrading of Marangu-Kilacha -Rombo Road Project (33Kms)	32
5	Upgrading of Rombo Mkuu-Tarakea Road Project (32km) and Upgrading of Marangu-Kilacha -Rombo RoadProject (33Kms)	33
6	LOT 1: UPGRADING OF MTWARA-MNIVATA SECTION	50
		1163.4KMs



ROAD PROJECTS - COMPLETION CHART

S/N PROJECT NAME	KM	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
1 LOT 6: REHABILITATION OF NAKALAMA-TIRINYI-MBALE ROAD	102	2002	2000	2001	2000	2000	2001	2000	2000	2010	LVII	LUIL	2010	LUIT	LUIU	2010	2011	2010	2010	2020	2021
2 LOT 1: UPGRADING OF MTWARA-MNIVATA SECTION	50																				
Upgrading of Ishaka-Kagamba Road (35.4km) from Gravel to Paved(Bituminous) standard Under JV with GNCRB-Egypt	35.4																				
ROAD;LOT2:MKUNMBARA-SAME(96KM),PROJECT 4 CODE:TRD/HQ/1025/2011/12	96																				
5 Staged Reconstruction of Mbale-Soroti Road(103Km)-Lot E	103																				
6 Upgrading of Kibosho Shine Kwa Rafaeli-International School Road (15.0Km)	15																				
7 Upgrading of Kawawa-Nduoni-Maranga Mtoni Road,Lot 1(15.0Km)	15																				
8 Upgrading of Rau Madukani-Uru Mawela-Njari Road(9.5Km)	9.5																				
9 Staged Reconstruction of Tororo-Mbale Road(49Km)- Lot D	49																				
10 Rehabilitation of Jinja-Kamuli Road(58Km)	58																				
11 Upgrading of Rombo Mkuu-Tarakea Road Project(32Km)	32																				
12 Backlog Road Maintenance Program- Pkg 1,2%3 (183Km)	183																				
13 Upgrading of Muduuma-Mityana Road (30Km)	30																				
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17 Preparation for CHOGM 2007 Infrastructure Projects (45Km)	45																				
18 Upgrading of Kafu-Masindi Road Project (45Km)	45																				
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Kalinda, Wankulukuku Road Muzito road (10Km) and Kampala urban traffic 20 improvement works; In Uganda	10																				
21 Routine Mechanized Maintenance of Mbarara-Ntungamo (60Km) Road	60																				
22 Periodic maintenance of Mbarara-Bushenyi Ishaka Road (61Km).	61																				
23 Housing and Communication Emergency Works on Villa Maria Sembabule Road (38	35																				
24 Periodic Maintenance of Entebbe-Nakiwogo Ferry Access(5KM)	5																				



DOTT SERVICES LIMITED - TANZANIA

BACKGROUND

- DOTT SERVICES LIMITED TANZANIA was established in 2006 and is a wholly owned subsidiary of the company DOTT SERVICES LIMITED – UGANDA.
- We are a dynamic and forward-thinking construction company with a proven track record of delivering high-quality projects on time and within budget. Our team is made up of experienced professionals who are passionate about their work and dedicated to providing exceptional service to our clients.
- Our services include project management, design and build, and general contracting for a variety of constructing types, especially highways and roadway construction. Our portfolio showcases a range of projects that demonstrate our expertise, including multi kilometre roads even characterised with high complexities in execution.
- Our dedicated team of professionals work closely with clients to deliver high-quality, cost-effective, and sustainable road construction projects.



DOTT SERVICES LIMITED - TANZANIA

BACKGROUND

- DOTT SERVICES LIMITED TANZANIA has executed over 250km of road projects in Tanzania since 2006; involving rehabilitation and upgrading to bituminous and double bituminous standards. The value of works done in Tanzania since inception is about USD 180 Million.
- Our main goal is to continuously exceed our clients' expectations and to build lasting relationships based on trust and mutual satisfaction.
- At DOTT SERVICES LIMITED, we use the latest technology and equipment to ensure that every project we undertake is completed efficiently and to the highest standards. Our team works closely with clients to ensure that every aspect of their project is tailored to meet their specific needs and requirements. We completely understand the importance of meeting deadlines, staying within budget, and delivering projects that exceed our clients' expectations and are fully committed to providing the same to our clients.



ROADS & BRIDGES

MAJOR ROAD WORKS	FUNDER	(KM)	COUNTRY	STATUS
LOT 1: UPGRADING OF MTWARA- MNIVATA SECTION	Government of Tanzania	50	Tanzania	Completed
REHABILITATION OF KOROGWE- MKUMBARA-SAME ROAD; LOT2: MKUMBARA	World Bank	96	Tanzania	Completed
UPGRADING OF ROMBO MKUU- TARAKEA ROAD PROJECT	BADEA and NORAD	32	Tanzania	Completed
UPGRADING OF MARANGU-KILACHA - ROMBO ROAD PROJECT.	BADEA and NORAD	33	Tanzania	Completed
UPGRADING OF KAWAWA - NDUONI ROAD	Government of Tanzania	15	Tanzania	Completed
UPGRADING OF KIBOSHO SHINE KWA RAPHAEL INTERNATIONAL SCHOOL ROAD	Government of Tanzania	15	Tanzania	Completed
UPGRADING OF RAU MADUKANI - URU MAWELLA	Government of Tanzania	9.5	Tanzania	Completed
TOTAL	250.5 K	(M		



INVESTMENTS IN INFRASTRUCTURE BUSINESS













Type of Plant & Equipment	Qty
Wheel loaders	7
Graders	9
Excavators	5
Bulldozers	3
Pulve mixer	2
Rollers	8
Cranes	1
Concrete mixers	10
Wagon drills	1
Compressors	3
Power generators	6
Welding generators/machin es	4

Type of Plant & Equipment	Qty
Bitumen distributors	2
Tyre rollers	3
Tipper trucks 40/20	34
Tractor heads	3
Low bed trucks	1
Pick up trucks	6
Flat bed trucks	1
Water bowsers	12
Tractors	1
Staff vehicles	3
Ambulance	1
Chip spreaders	3









DRC ROAD PROJECTS

Employer	The Ministry of Infrastructure and Public Works of the Democratic Republic of Congo
Project	The Construction and upgrading of National roads from Kasindi-Beni (80km), Beni-Butembo (54km) and Bunagana-Rutshuru-Goma (89km)
Funder	 The Democratic Republic of Congo – 20% The Republic of Uganda – 20% DOTT SERVICES LIMITED – 60%





DRC ROAD PROJECTS







- The Contract, which includes the construction of three roads which will connect Uganda to the Democratic Republic of Congo, was awarded to DOTT SERVICES LTD in 2021.
- The objectives of this project are:
 - a) To strengthen bilateral relations between Uganda and DRC
 - b) To increase the volume of trade between Uganda and DRC
 - c) To ease ways of doing business
 - d) To improve people to people movement and security; and
 - e) To fast track regional integration.
- The Contractor demonstrated readiness and assembled 40 trucks, 22 rollers, 22 graders, 22 excavators and 50 containers (for office and residential purposes) among others and with construction of camps in Kabirizi and another at Lubiriha and Beni to work as fabrication, culvert production and as dumping sites for excavated material.

DRC ROAD PROJECTS KICK OFF IN BENI SHOWING MACHINERY AND CAMP MOBILISATION











CONSTRUCTION OF HYDROPOWER PROJECTS—CIVIL WORKS AND HYDROMECHANICAL WORKS IN UGANDA



PROJECT	CAPACITY	STATUS	
Kabalega	9MW	Completed	
Waki	4.8MW	Completed	
Nyagak III	6.6MW	On-going	
Nengo Bridge	8.6MW	On-going	

DOTT SERVICES has been the EPC contractor for these hydro projects. The company has developed in-house capacity in Uganda to deliver the critical Hydropower Infrastructure and has an end to end metal fabrication unit along with specialised equipment (bending up to 65mm high speed steel) in fabrication of penstock and water conductor system pipes used in Hydropower Projects.







EXPERIENCE
WITH HYDRO
MECHANICAL
WORKS IN
UGANDA
(installation)











EXPERIENCE WITH ELECTRO MECHANICAL WORKS IN UGANDA (Switch gear, transformers, control panels, turbine installation & commissioning)



















WATER & IRRIGATION IN UGANDA



Scope	Towns	Funder	Status				
WATER							
Water abstraction–underground &	Lugazi	World Bank	Completed				
surfaceRaw water intake	6 towns in Western Uganda	AFD (French)	Completed				
Water treatment WorksTransmission lines	Kyenjojo	Government of Uganda	Completed				
Water reservoirsDistribution lines	Hoima	European Union	Completed				
House connections	Ibanda		Completed				
	Aruatown (sewerage & water)	World Bank	Completed				
	IRRIGATION						
Construction of Agoro Irrigation scheme	Lamwo	African Development Bank	Completed				
Construction of one surface water reservoir for irrigation & bulk water in Rakai district (canals)	Rakai	Government of Uganda	Completed				
Construction of Doho Irrigation scheme (canals)	Mbale	African Development Bank	Completed				
Construction of Rwengaju Drip Irrigation Scheme	Kabarole	Government of Uganda	Completed				
Construction of Acomai Irrigation Scheme Infrastructure And Facilities	Bukedia And Bulambuli Districts	Africa Development Bank	On-going				



ELECTRICAL TRANSMISSION AND DISTRIBUTION



SCOPE	AREAS IN UGANDA	STATUS	LENGTH	
M To K	Bulambuli, Palisa, Mbale, Manafwa, Tororo, Butaleja, Kapchorwa, Masindi, Lira, Nakasongola	Completed	254km	
Electricity Power	Kamuli, Buyende	Completed	817km	
Networks 33kV/11kV in various regions of Uganda	Nakaseke, nakasongola, luwero, kiboga and kyankwanzi	Completed	838km	
	Nakasongola, Nakaseke, Luwero, Wakiso, Buikwe and Mukono	On-going	327km	
Provision of street lighting	Kampala and Entebbe	Completed	90 streets	



SEWERAGE, SOLID WASTE & LANDFILL

Scope	Funder	Status
Design, Build (including Construction of Leachate Treatment Plant) & Maintenance (10YRS) of Mperererwe Landfill site for Kampala city	World Bank	Completed
Masindi town sewerage system	European Union	Completed
Arua town sewerage system	World Bank	Completed
Mengo- Kisenyisewer lines	European Union	Completed
Nakivubio- Kinawataka sewer reticulation in Kampala city	AFD (French) & KfW	Completed









Establishments/Plant & Equipment	Total
Heavy Plant & Equipment workshop	4
Stone Quarries	11
Stores and Warehouses	6
Stone crushing units	7
Concrete batching plant	3
Asphalt plants	4
Wet mixing plant	1



Type of Plant & Equipment	Total
Wheel loaders	54
Graders	88
Excavators	128
Wheel excavator & loaders	27
Bulldozers	27
Pulvemixer	7
Dumper trucks	102
Dumpers	115
Rollers	84
Cranes	18
Forklifts	4
Transit mixers	11
Concrete mixers	72
Wagon drills	11
Drilling machines	11









Type of Plant& Equipment	Total
Piling machines	1
Compressors	67
Power generators	145
Welding generators/machines	74
Pavers	6
Chipspreaders	7
Bitumen distributors	10
Tyre rollers	20
Road marking machines	3
Tipper trucks 40/20	624
Tractor heads	18
Low bed trucks	28









Type of Plant & Equipment	Total
Pick up trucks	163
Flat bed trucks	37
Water bowsers	88
Tractors	15
Staff vehicles	100
Ambulance	4













Major brands of equipment the company holds

Caterpillar

Komatsu

Dynapac

Volvo

Atlas Copco

TEREX-Pegson

Parker

Tata

SINOTRUK

SANY

NAWA









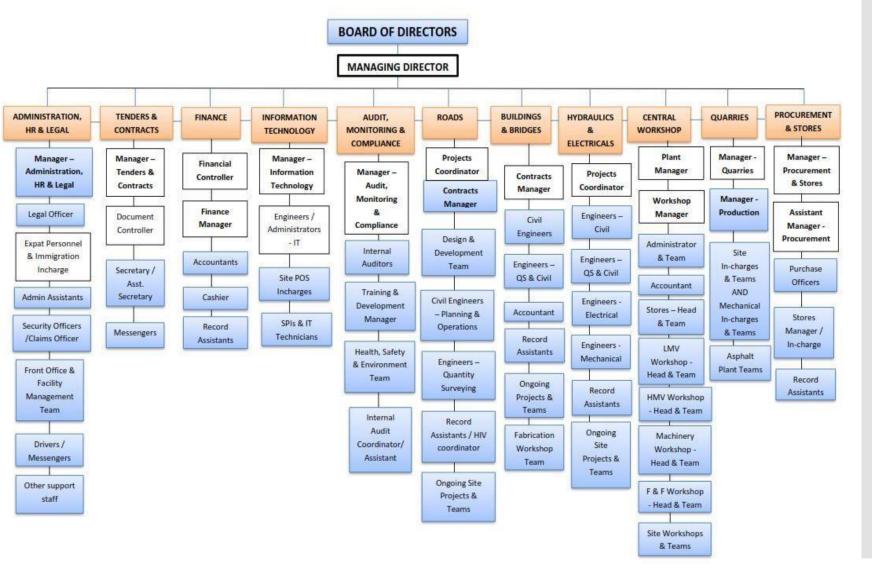


MANAGEMENT





THE STRUCTURE





FINANCIAL CAPABILITY

The company has experienced steady growth since its inception as demonstrated in the financial statements over the years. Shareholders always preferred to invest into construction plant and equipment and other infrastructure that enhance the productivity and quality of the product delivery.

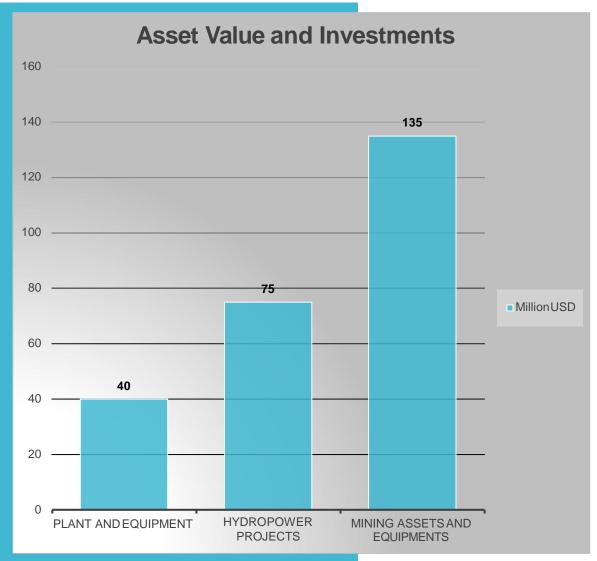
The Company has a robust team of experts in the finance and accounts department headed by a Finance Director who is extensively exposed and experienced in the construction industry. The financial affairs are well managed with strict compliance to the statutory requirements and good industrial practices.

The accounting policies adopted in the preparation of financial reports have been applied consistently by all entities in the Group. The financial statements of entities are maintained in accordance with IFRS accounting principles and are adjusted where necessary to comply with the significant accounting policies of the Consolidated entity.

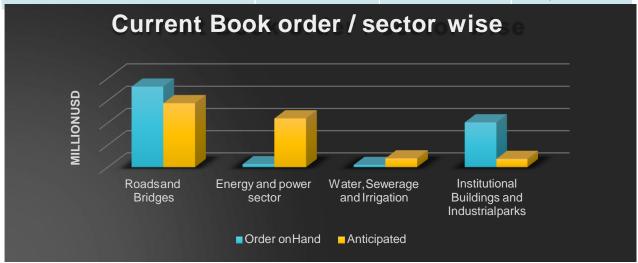
In addition to several internal audits carried out on all segments of the company, it always engages reputable external auditors to check the books of accounts and carryout extensive Audit before releasing the financial statements each year.



FINANCIAL CAPABILITY

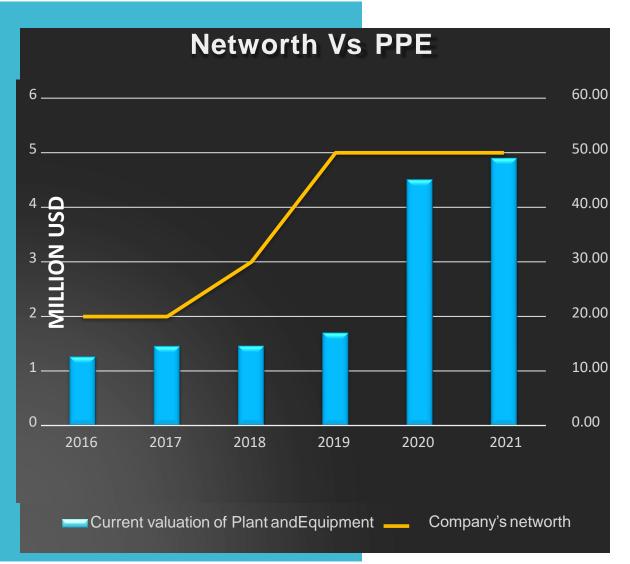


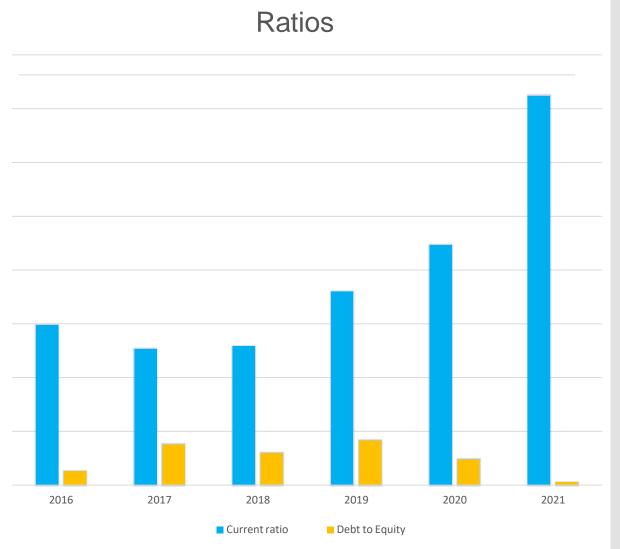
Sector	Orderon Hand	Anticipated	Total (MillionUSD)
Roads and Bridges	240	288.34	528.34
Energy and power sector	35	220	255
Water, Sewerage and Irrigation	23.35	40	60.35
Institutional Buildings and Industrial parks	252	37.43	287.43
Total	550.35	585.77	1,136.12





FINANCIAL CAPABILITY







OTHER INVESTMENTS THROUGH ITS SUBSIDIARIES

DEVELOPMENT	COMPANY NAME	VALUE (MUSD)	FUNDER
Development of Kabalega Hydro Power Plant 9MW	Hydromax Limited	39	African Development Bank/TDB
Development of Waki Hydro Power Plant 4.8MW	Hydromax (Nkusi) Limited	18.6	TDB (former PTA Bank)
Development of Nyagak III Hydro Power Plant 6.6MW under PPP arrangement	Genmax Nyagak Limited	19.5	GOU
Development of Nengo Bridge Hydro Power Plant 8.6MW	Hydromax Nengo Bridge Limited	Under Feasibility Phase	
Acquisition of 3 mining licenses covering 75,236 hectares with Copper, Cobalt & Goldin Zambia	Array Metals & Natural Resources LLC	650 (mineralisation value)	
Acquisition of 7 mining licenses covering 1707 sq. Kms with 3T (Tin, Tantalum, Tungsten) & cassiterite in DRC	Punia Kasese Mining S.A		









PROCUREMENT STRATEGY

- The procurement strategy of the company is based on value for money with quality, competence and timely delivery to the Client.
- The procurement strategy is also based on the project finance and the requirements of the financier.
- The company's supply chain has a world wide footprint with solid long term and proven business types with both manufacturers and suppliers of goods, equipment and manpower to suit the requirements of the Company

SYSTEMS & COMPLIANCE

- DOTT SERVICES LIMITED emerged as the best ranked Construction Company under the Contractor Registration and Classification System (CRSC) carried out jointly by the Ministry of Works and Transport (MoWT) in collaboration the Public Procurement and Disposal of Public Assets Authority (PPDA) in Uganda in 2019. Classification exercise was carried by PWC whereas technical and financial support was given by DFID.
- In recognition of the importance of quality management system, Environment Management System and Health and Safety Management System, DOTT SERVICES LIMITED is accredited with;
- ISO 9001:2015
- ISO 14001:2015
- ISO 45001:2018









ENVIRONMENT HEALTH & SAFETY

DOTT SERVICES LIMITED complies and monitors both National and International Standards in respect to Health, Environment and Safety on all its projects. We also ensure to monitor progress by carrying out various audits annually and also have experience in management of Environment & Social Impact Assessments and Monitoring Plans in line with IFC standards.

The company has worked with many reputable International service providers in providing E&S services.





CORPORATE SOCIAL RESPONSIBILITY

(UGANDA)

- Through these establishments DOTT SERVICES LTD has created direct and indirect employment to the local population. We trained and nurtured competent Ugandan Engineers and other technical staff who have since become a backbone of our operations not only in the country but abroad. We have also provided free and clean drinking water to the families surrounding areas where we have our establishments like quarries, we have also worked on power supply and good roads those have been brought near to the local communities like in Semuto, Kachumbale, and Buseruka.
- While Buseruka Hydropower was being developed, we constructed the escarpment road from Buseruka trading centre to Kaiso-tonya landing site. Before the construction of Kaiso-Tonya road, this access was made through escarpments and provided a lifeline not only to the community living on the shores of the lake Albert but was extensively used by oil exploring company when they are drilling waraga 01.
- Actively participated in the afforestation program in conjunction with Hoima district and CSWCT. And in these entire establishments and in all our construction projects, it has been DOTT SERVICES LTD's cardinal principle that all the construction sites security is manned by Veterans from Uganda people's defence force-starting with the implementation of Kafu-Masindi Road Project way back in 2004, to this day.
- Where we have been called upon in case of disaster and emergency by Government of Uganda, DOTT SERVICES LTD has always been readily available-even when Government did not advance any funds, we are ardent "Partners for a Cause"; using our resources to fix the problems before we are paid. And some of the Projects were never paid; for example, building a temporary NTUNGWA bridge when the old bridge collapsed; and emergency removal of floating island damaging the Water Works at AWOJA BRIDGE, etc. We continue to support Nation growth because we belonghere.



CORPORATE SOCIAL RESPONSIBILITY

(UGANDA – TIRINYI PROJECT)

S/NO.	SERVICE OFFERED	LOCATION	PURPOSE	
1	Building Materials, study tools & materials and cash	Namutumba town council. Km 30	Easy accessibility to market areas and main road (NTMP)	
2			Kategere primary school, Magada sub county km 38	Help poor pupils have academic materials to Study well.
3		Tirinyi primary school	Help poor pupils haveacademic materials to studywell.	
4		Kibuku District RDC	Celebration of women's day in the district	
5		Budaka Mosque, Tirinyi and Nakalama	To celebrate (Ramadhan) Eldday	
6		Tirinyi Prisons services	Construction of inmatetoilet	
7		Magada subcounty, Jaluuko trading center	Construction and repair of the spoiled road to the subcounty	
8		Office of the RDC Kibuku district	Passing out of the trainees of the patriotic club in secondary schools of Kibuku.	
9		Magada Quarry local community, Namutumba district Km37	Extension of Drinking water nearer to the people.	
10		St. Austin Catholic church Mbale town.	Construction of compoundpavers	
11		Mazuba primary school	To help poor pupils to have access to school requirements	
12		Kibale sub county Namutumba district	Construction of a permanent house for a family which gave birth to 5 children at ago	



CORPORATE SOCIAL RESPONSIBILITY (TANZANIA)

CORPORATE SOCIAL RESPONSIBILITY carriedout in TANZANIA			
S/No.	ACTIVITY	BENEFICIARY	LOCATION
1		SAWENI VILLAGE	SAME DISTRICT-KILIMANJARO
2		ROMBO-MKUU	KILIMANJARO
3	Building Materials, study tools &	MTWARA SCHOOLS	MTWARA REGION
4		MAILIKUMI VILLAGE	MTWARA REGION
5		NANGURUWE VILLAGE	MTWARA REGION
6	materials and cash	NANGURUWE VILLAGE	MTWARA REGION
7		MAILIKUMI, NALIENDELE, NANGURUWE, MTINIKO & NGORONGORO VILLAGES	MTWARA REGION
8		MAILIKUMI, NALIENDELE, MARANJE, NANGURUWE, MTINIKO, MANGAMBA & NGORONGORO VILLAGES	MTWARA REGION
9		MTINIKO AND MNIVATA SCHOOLS	MTWARA REGION



CORPORATE SOCIAL RESPONSIBILITY

PICTORIAL















Company Activities during COVID-19 Pandemic

- Donated New Double Cabin Pickup to Ministry of Health, UGANDA [The chairman for Taskforce COVID-19] through Office of Prime Minister, UGANDA
- 20 trucks of 40 tonnes capacity each to give logistics support to the National Task Force to assist in transporting food relief and other donations within and outside KAMPALA including fuel.
- 5 Tonne of Maize Flour to UNRA through UNABCEC
- 204 Litres of Cooking oil distribution at Kachumbala
- 100 cartons of Soaps distribution at Bukedia
- 500pcs of Soaps distribution at Namatumba
- 500pcs of Soaps distribution at semuto
- 600pcs of Soaps distribution at Arua
- 600pcs of Soaps distribution at Yumbe
- 500Kgs of Beans at Koboko Area
- 2600pcs of Soapsat Koboko Area
- 2500Kgs of Posheo at Koboko Area
- 5000pcs of Soapsto OPM office
- 250 Ltrs of Sanitisers to UNRA

Our complementary support to the National Task Force on COVID and to the Communities at the ground level shall be continued.





Hon.Mary Karooro Okurut, General Duties Minister receiving the New Double Cabin Pickup from DOTT SERVICES LIMITED as part of their support to fight against COVID-19



Trucks to assist in transporting food relief to COVID-19

Response Team



Hon. Peter Ogwang receives trucks from DOTT SERVICES LIMITED to assist with food transportation



Hon.Mary Karooro Okurut, General Duties Minister receiving 5000pcs of soaps each 1kg, packed in 500 cartoons from DOTT SERVICES LIMITED as part of their support to fight against COVID-19

Company Activities during COVID-19 Pandemic











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Home \ National \ COVID-19: UNRA, local contractors contribute 60 tonnes of food

COVID-19: UNRA, local contractors contribute 60 tonnes of food

By Charles Etukuri Added 18th April 2020 01:10 PM

The contribution was handed over to Uganda National Roads Authority (UNRA) Head of Enforcement John Ssejemba and James Olonya the UNABCEC Board Director.



Members of Uganda National Association of Building and Civil Engineering Contractors (UNABCEC) lead by Eng Jamesone Olonya, Board Director (R)handing over 43 tonnes of maize flour and 14.2 tonnes of beans to John B .Ssejemba (L) the UNRA head of enforcement. This was at UNRA head office in Kampala on April 16, 2020. Photos by Ramadhan Abbey

https://www.newvision.co.ug/new_vision/news/1518037/covid-19-unra-local-contractors-contribute-tonnes-food



https://redpepper.co.ug/2020/04/dott-services-limited-donatespickup-to-covid-19-response-team-and-20-trucks-to-assist-in-fooddistribution/





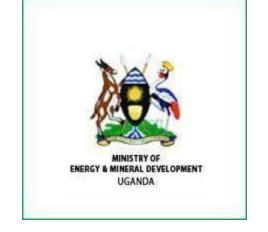






















AWARDS















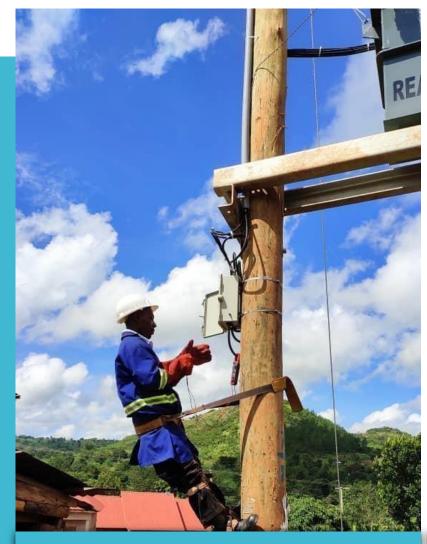
COMPLETED INSTALLATION OF TURBINES
IN THE POWERHOUSE—
WAKI, HOIMA, UGANDA

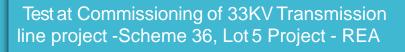
COMPLETED OVERHEAD STEEL WATER RESERVOIRS OF 1750 CUM CAPACITY— ARUA WATER AND SANITATION POJECT, UGANDA



COMPLETED INSTALLATION OF PLC & CONTROL ROOM IN POWERHOUSE - BUSERUKA, HOIMA, UGANDA









Inspection by the Client at Commissioning, Lot 5 Project – REA



Completed Installation & Commissioning of Transformer 33/50 kVA Scheme 44, Lot 5 Project Masodde Kyankwanzi District.



COMPLETED PIBID FACTORY BULDINGS-BUSHEYNI, UGANDA



COMPLETED INTERIOR MIRAMA HILLS BORDER POST BULDING COMPLEX, UGANDA



COMPLETED FOOD SCIENCE & TECHNOLOGY BULDING COMPLEX - MAKERERE UNIVERSITY, KAMPALA CITY, UGANDA



COMPLETED INTERIOR GULU MAIN MARKET COMPLEX, UGANDA



COMPREHENSIVE CRUSHED STONE BASE PREPARATION



ASPHALT DELIVERY FLEET



ASPHALT TEAM SET OPERATIONS - WITH FULL PPE GEAR



ASPHALT CONCRETE SURFACE RIDABILITY - QUALITY ASSURANCE/CONTROL



ASPHALT PLANT IN MBALE QUARRY, UGANDA

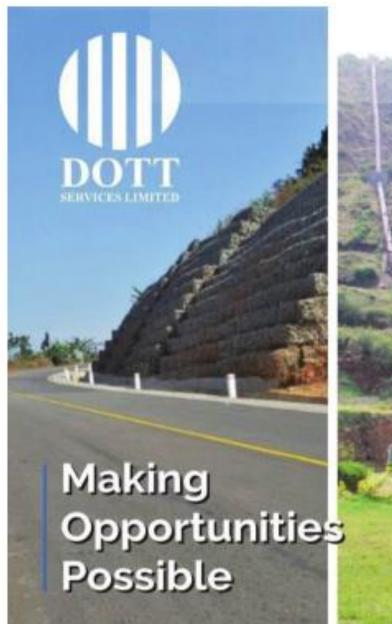


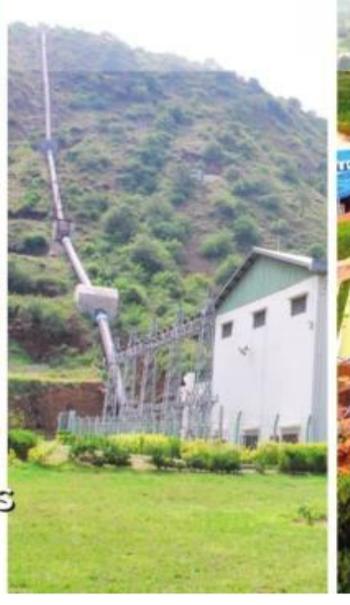




















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DR CONGO

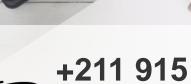
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